

**Cover Sheet  
Strategic Planning Group  
03 July 2018**

<b>Agenda Item:</b> STP Programme Update
PAPER Bi: STP Programme Director's Report
<b>Lead Director</b> Julie Lowe
<b>Report Author</b> Julie Lowe
<b>Summary</b> This paper summarises progress since the last meeting of the SPG.
<b>Action Required</b> The Strategic Planning Group is asked to: note the contents of this paper.
<b>Date Report submitted:</b> 26 <sup>th</sup> June 2018

## STP Programme Director's Report

### Summary

This report provides an update on activity since the last SPG. The latest OHSEL newsletter is attached for information. The STP annual report for 2017/18 is being finalised and will be circulated to SPG members during July.

### Programme highlight reports

PMO highlight reports for May are attached.

Key areas to note on the clinical and productivity programmes are:

**Pathology network** - GSTT, King's and Lewisham & Greenwich Trust (LGT) Boards will this month be considering the proposed procurement approach for our pathology network. The approach recognises the benefits of a network and the need for GSTT and King's to plan for the current contract end in 2020. However it also considers possible ways forward for LGT who currently have an in-house service.

**Cancer** - the focus here continues to be on ways that we can support the sustainable achievement of the 62 day target by increasing the uptake of screening to help support early diagnosis. We are also developing new pathways for patients who have completed cancer treatment reducing blanket routine follow up outpatients with stratified follow up, which may take place in the community.

**Urgent and Emergency Care/ Mental Health** - a key area of focus here is managing patients with mental health problems who are putting increasing pressure on Emergency Departments. This requires collaborative working across CCGs, Acute and mental health providers, as well as closer links with local authorities to help support people in the community - through supported housing for example.

Key areas to note on the enabler programmes are:

**Estates** - the STP will be submitting a range of bids for 'wave 4' strategic capital during July. Bids have to meet a range of criteria linked to the transformation of services and identify a return on investment.

**Digital** - following our successful bid to be part of the Local Health and Care Record Exemplar (LHCRE), we are now part of the 'One London' team that is taking this work forward across the capital.

**Workforce** - we have agreed a work plan for 2018/19 with HEE, which has projects focused on ensuring that we have enough staff with the right skills. Key areas of focus include primary care (recruiting GPs and developing primary care support roles), cancer and mental health.

The STP Executive Group has also agreed a number of measurable outcomes for 2018/19. These are attached.

## Areas of development and focus

The focus of the STP continues to be on how we can make services sustainable for the people of South East London, delivering high quality patient care with the best possible outcomes in ways that are affordable.

In order to create sustainability there are three key areas of development. Progress is needed in all three areas to create a sustainable future. These are:

1. Integrated care systems, especially focusing on coordinated work at borough level and maximizing the opportunities for community based care. These borough (or place based) systems are characterised by close working between CCGs, primary and community care and local authorities with involvement of local Acute service providers.
2. 'End to end pathway work', which continues to be the focus of our clinical leadership groups. These pathways work from prevention and self-care through primary, community, Acute and tertiary services and bring together physical and mental health. We know that evidence based, well-managed pathways lead to better patient outcomes and cost effective care.
3. Provider collaboration work, which includes productivity work in areas such as procurement, but is also increasingly looking at clinical collaboration to support fragile services and networked services for cancer, Orthopaedics and pathology.

**Recommendation:** The SPG is asked to note this report.